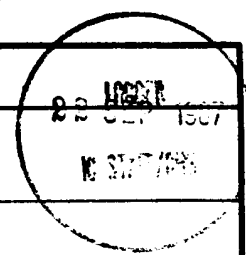


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SUSPENSE: 6 OCT 87		Date	
REMARKS: Prepare response for Gt signature.			

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LIA 3-SR

ROUTING AND RECORD SHEET**SUBJECT: (Optional)**Joint Duty Credit for Officers Assigned to the
National Intelligence Council**FROM:**Maj Gen Frank B. Horton III, USAF
Chairman, NIC**EXTENSION****NO.**

NIC #03935-87

DATE

18 September 1987

STAT

TO: (Officer designation, room number, and building)**DATE****RECEIVED****FORWARDED****OFFICER'S INITIALS****COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)**

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

NIC #03935-87
18 September 1987

MEMORANDUM FOR: Lt Gen Edward J. Heinz, USAF
Director, IC Staff

FROM: Maj Gen Frank B. Horton III, USAF
Chairman, National Intelligence Council

SUBJECT: Joint Duty Credit for Officers Assigned to
The National Intelligence Council

1. With this letter and the attached materials, I am requesting that all military officers that have been, are now, or are subsequently assigned to the National Intelligence Council (NIC) be given credit for Joint Duty.

2. The NIC is responsible to the Director of Central Intelligence (DCI) in his capacity of chief of the Intelligence Community for the management of the production of the nation's key interagency intelligence documents, to include the National Intelligence Estimates. The NIC is comprised of a Chairman (C/NIC), Vice Chairmen (VC/NIC), National Intelligence Officers (NIOs), their Assistants (A/NIOs), and members of the Analytic Group (NIC/AG). These positions are filled by representatives of various military services and civilian agencies. The Chairman and Vices orchestrate and facilitate the work of the NIC on behalf of the DCI. They work closely with senior members of the military and civilian intelligence and policy communities. The National Intelligence Officers and their Assistants serve as personal staff officers and senior advisers to the DCI in their respective areas of functional or regional responsibility. NIOs are responsible to the DCI for managing the production of National Intelligence Estimates and other interagency intelligence products, for representing him in interagency fora, and for promoting coordination and improvement of intelligence efforts in their area of responsibility. The members of the Analytic Group work with representatives from across the intelligence community in outlining, writing, and refining estimates in direct support of the NIOs.

3. Currently, there are six military officers, from Major General to Major, representing the Air Force, Army, and Navy, assigned to the Council. They cover virtually every position on the NIC: the Chairman, an NIO, two Assistant NIOs, and two members of the Analytic Group. The position descriptions at Tab B, however, are written for the generic positions, rather than linked specifically to particular incumbents (over the years,

different combinations and permutations of military officers have been and will continue to be assigned to various of these positions). In executing the duties outlined in paragraph 2 above, these officers interact on virtually a daily basis with the Service Staffs, the Joint Agency staffs, including DIA and NSA, the Office of the Joint Chiefs Staff, and the staffs of Unified and Specified Commands, including the senior members and principals of these organizations. Interaction takes many forms, including refining the concepts for Estimates and managing their production to ensure they properly address the needs of these agencies; advising them on substantive issues, including intelligence aspects of and implications for operational planning; and in general ensuring the assumptions underlying policy and planning decisions are consistent with the best judgment of the Intelligence Community.

4. Beyond the special requirements of their respective accounts, the DCI specifically charges the military officers serving as members of the NIC with the responsibility of serving broadly as a liaison between the Intelligence Community and the agencies of the Department of Defense. This mission entails helping to translate the needs of military commands and the services into tasking for collection and analytical resources to ensure the Intelligence Community is meeting their unique needs. Further, within the NIC and across the civilian components of the intelligence community, this broader mission includes ensuring widespread understanding of military perspectives across the full range of functional and regional issues to help enhance the relevance of intelligence collection, analysis, and production to military needs.

5. In summary, the military officers in the NIC serve at the apex of the US national intelligence production effort. The presence of a cross section of officers representing the various services on the NIC has proven time and again to be invaluable to assuring that a military perspective is brought to bear in establishing and fulfilling intelligence requirements. The military establishment and the Intelligence Community have both benefited greatly from the assignment of military officers to the NIC. These assignments, with their routine support of, and coordination with, the Services, Joint Staff, Joint Agencies, Unified and Specified Commands, and OSD meet both the letter and spirit of the requirements set forth for Joint Duty credit, and I strongly recommend granting the Joint Duty designator for these billets.



Frank B. Horton III

Attachments:

Position descriptions
List: Officers Currently
Assigned to the NIC

POSITION:

Chairman, National Intelligence Council

Duty Requirements:

The Chairman, National Intelligence Council (NIC) orchestrates and facilitates the activities of the NIC, which include:

- managing the production of National Intelligence Estimates and other interagency products,
- serving as a liaison between senior members of the intelligence and policy communities,
- providing substantive advice and counsel to the DCI and other senior officials on regional or functional issues,
- representing the DCI in a variety of fora,
- working to improve the various functions of the intelligence community--collection, research, analysis, etc.--in support of the above.

As Chairman, this officer is also responsible for managing large contracting and travel budgets, establishing effective procedures for staff actions in support of the Director, and recruiting the high caliber people required to fill the various positions on the Council.

As a military officer serving in this position, bears the additional responsibility of advising the Director in military affairs and serving as a liaison to senior military and Department of Defense policymakers, to ensure that intelligence production meets their unique needs.

Recent Examples of Joint Actions:

Worked with the Joint Staff and military and civilian intelligence agencies in conjunction with NIO for Strategic Programs on implications of arms control prospects.

Worked with the Joint Staff and military and civilian intelligence agencies on planning for net assessment of military capabilities in conjunction with NIOs for Strategic and General Purpose Forces.

Worked with the Joint Staff and military and civilian intelligence agencies in integrating intelligence analysis with contingency planning for the Persian Gulf in conjunction with NIO/NESA.

POSITION:

Vice Chairman, National Intelligence Council

Duty Requirements:

The Vice Chairman assists the Chairman in the execution of his duties (see Duty Requirements of the Chairman for a complete description).

POSITION:

National Intelligence Officer

Duty Requirements:

The National Intelligence Officer is senior advisor to the Director, Central Intelligence in his or her area of regional or functional responsibility. The NIO's duties include: managing the production of National Intelligence Estimates, serving as a liaison between senior members of the intelligence and policy communities, providing substantive advice to the DCI and other senior officials on analytical issues or the allocation of collection resources, and representing the DCI in a variety of fora, such as chairing interagency meetings or testifying before Congress.

The NIO is in daily contact with senior officers of OSD, the OJCS, the Service Staffs and Unified Commands. As a military officer serving in this position, the NIO is charged by the DCI with the additional responsibility of serving as a senior liaison to the military and as an adviser on military issues.

Although military officers could be assigned to any NIO position, the position of NIO for General Purpose Forces (NIO/GPF) is routinely filled by an active duty General Officer. The NIO/GPF advises senior policymakers on worldwide military capabilities (with a special emphasis on Soviet and Warsaw Pact forces), trends in conventional military forces, and the likely outcome of regional conflicts. This officer's products and areas of concern frequently serve as primary building blocks for US military planning.

Recent Examples of Joint Actions:

The NIO/GPF is now working on estimates on NATO Modernization, Soviet Naval Strategy in the 21st Century, Soviet Power Projection, and an annual study on Warsaw Pact Forces. Some of these studies are already used as major building blocks for US planning and force development. The NIO/NESA has recently been extensively involved in direct support to the OJCS on issues concerning the US buildup in the Persian Gulf, including regular meetings with the J-33 on current operations and the Deputy J-5 on the development of a US strategy.

POSITION:

Assistant National Intelligence officer

Duty Requirements:

Assistant National Intelligence Officers (A/NIOs) support the NIOs and perform the duties of the NIO in his/her absence. These duties include: managing the production of National Intelligence Estimates, serving as a liaison between senior members of the intelligence and policy communities, providing substantive advice to the DCI and other senior officials on analytical issues or the allocation of collection resources, and representing the DCI in a variety of fora, such as chairing interagency meetings or testifying before Congress. A/NIOs also frequently draft estimates or parts of estimates.

A/NIOs are in daily contact with officers of OSD, the OJCS, the Service Staffs and Unified Commands. As a military officer serving in this position, the A/NIO is charged by the DCI with the additional responsibility of serving as a liaison to the military and as an adviser on military issues.

Recent Examples of Joint Actions:

The A/NIO/NESA has recently been extensively involved in direct support to the OJCS on issues concerning the US buildup in the Persian Gulf, including regular meetings with the J-33 on current operations and the Deputy J-5 on the development of a US strategy. In both cases NIC coordinated products or NIC briefings had a significant impact. The A/NIO/GPF is now working on estimates on NATO Modernization, Soviet Naval Strategy in the 21st Century, Soviet Power Projection, and an annual study on Warsaw Pact Forces. Some of these studies are already used as major building blocks for US planning and force development. Have worked with Services, CINC, and Joint Staff on various of these projects, as well as military and civilian intelligence agencies.

POSITION:

Military personnel assigned as Senior Estimates Officer, Analytic Group, National Intelligence Council

Duty Requirements:

A senior member of the National Intelligence Council's Analytic Group, writes, defends, and coordinates National Intelligence Estimates (NIEs) and other authoritative national assessments for national policy-makers. As a military representative on the group, assists the National Intelligence Officers, especially on topics of special interest to the Secretary of Defense, the Office of the Joint Chiefs of Staff, Unified Commands and the Services. Handles a variety of staff functions such as acting as focal point and liaison officer to the intelligence and policy communities on defense issues. Coordinates a variety of issues with individual service intelligence agencies, the Defense Intelligence Agency, Unified Commands, and other US Government agencies.

Recent Examples of Joint Actions:

Recent examples include major projects on: Low Intensity Conflict, worldwide basing in the 1990s, nuclear and biological threats to US forces, and changes in Soviet force projection/capabilities. Have worked with Services, CINC, and Joint Staffs as well as military and civilian intelligence agencies on various of these projects.

Officers Currently Assigned to the NIC

USAF

MG	HORTON, Frank B. III		Chairman, National Intelligence Council	STAT
			Senior Estimates Officer, Analytic Group, National Intelligence Council	STAT

USA

MG	BUDGE, Larry D.		National Intelligence Officer for General Purpose Forces	
LTC			Senior Estimates Officer, Analytic Group, National Intelligence Council	STAT
MAJ			Assistant National Intelligence Officer for Near East and South Asia	STAT

USN

CAPT			Assistant National Intelligence Officer for General Purpose Forces	STAT
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